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HCO POLICY LETTER OF 28 AUGUST 1980 ISSUE III

(Originally LRH OODs item of 5 May 74)

ORDERS

Orders become necessary only when COOPERATION fails.

Cooperation fails by lack of understanding of the scene and the tech to make things go right. When people do not keep themselves informed of what's going on at the time they don't understand the scene.

Thus they begin to demand orders.

Cooperation is senior to orders at all times. But "CO" means together. There isn't any together where there is no understanding of what's occurring. So Cooperation depends upon being able to see and grasp the scene. And the tech to make things go right.

When I am asked for "orders" I know at once that understanding is missing. Therefore initiative cannot be practiced-orders take its place.

So - what is going on? What are seniors or myself trying to accomplish or get done? What's the scene?

There is no real operation without co operation.

And the seat of one's pants planted in a chair in a course room will give you all the tech you ever heard of in any field including your hat.

These are the elements of success - being in the know on the current scene (not rumor but fact); seeing what tech one needs and getting it grasped fast; co operation with the team.

If one did that he'd never hear an order (or get an ethics condition) for months - and he'd be soaring.

L. RON HUBBARD FOUNDER

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